

## Invitation

Basel, March 23, 2016

### **Dufrey Analyst Day in Spain** **June 1<sup>st</sup> – 2<sup>nd</sup>, 2016**

Following the first Dufrey Analyst Day in 2015, Dufrey is pleased to invite you to its **2016 Dufrey Analyst Day** to take place this year in Spain.

As last year, the event will cover the main aspects of Dufrey's strategy, business operating model and World Duty Free integration, amongst other relevant topics which will be presented by Dufrey's Senior Management.

#### **Program**

##### **June 1<sup>st</sup>**

- **From 09:00 to 14:00:** Presentations
- **From 14:00 to 16:00:** Lunch break
- **From 17:00 to around 19:00:** Shop tour at Adolfo Suárez Madrid-Barajas Airport, one of our main operations in Spain.

##### **June 2<sup>nd</sup> (Optional)**

- **From 11:00 to 13:00:** Shop tour at Barcelona Airport, one of the largest duty-free operations in the Mediterranean, with Dufrey's IR team.

Please note that places on the shop tours are limited due to space restrictions and therefore, registration will be allocated on a first come first serve basis. In addition to this, we will only be able to accommodate one person per institution.

In order to register for the event, please email [ir@dufry.ch](mailto:ir@dufry.ch) with the subject "Dufrey Analyst Day 2016". Registration will be received until **15<sup>th</sup> April, 2016**.

A detailed agenda for the event as well as accommodation and flight information will be provided in due course.

We look forward to welcoming you to Dufrey Analyst Day!

For further information please contact:

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**Dufry Group – A leading global travel retailer**

Dufry AG (SIX: DUFN; BM&FBOVESPA: DAGB33) is a leading global travel retailer operating over 2,200 duty-free and duty-paid shops in airports, cruise lines, seaports, railway stations and downtown tourist areas.

Dufry employs close to 29,000 people. The Company, headquartered in Basel, Switzerland, operates in 63 countries in all five continents.



**SOS CHILDREN'S  
VILLAGES**

**Social Responsibility**

Dufry cares for children and supports social projects from SOS Kinderdorf in Brazil, Cambodia, Mexico, Morocco and Ivory Coast. SOS Children's Villages is an independent, non-political and non-demonstrational organization established for orphaned and destitute children all over the world.